

DEVELOPING HILLINGDON'S HEALTH AND WELLBEING STRATEGY

Relevant Board Member(s)	Councillor Phillip Corthorne
Organisation	London Borough of Hillingdon
Report author	Kevin Byrne, policy and partnerships
Papers with report	Appendix A) Health and Wellbeing Strategy performance report and outcome indicator scorecard.

1. HEADLINE INFORMATION

Summary	This report provides proposals for taking forward Hillingdon's Joint Health and Wellbeing Strategy (JHWS) and aligning this to the agreed Hillingdon Sustainability and Transformation Plan (STP).
Contribution to plans and strategies	Hillingdon's Joint Health and Wellbeing Strategy is a statutory requirement of the Health and Social Care Act 2012. The Sustainability and Transformation Plan is required by NHS E to fulfil the ambitions of NHS five year forward view.
Financial Cost	There are no direct financial costs arising from this report.
Ward(s) affected	All

2. RECOMMENDATIONS

That the Health and Wellbeing Board:

1. notes the approach towards developing one overall Strategy for Health and Wellbeing that will encompass delivery of the local Sustainability and Transformation Plan.
2. notes progress against the existing plan at Appendix A.

3. INFORMATION

Supporting Information

At its last meeting on 29 September 2016, the Health and Wellbeing Board instructed officers to consider how to best to develop Hillingdon's Joint Health and Wellbeing Strategy to take into account the local STP and to come up with proposals for programme and project management moving forward.

The Board offered feedback that it would like to receive a report that enabled it to address the key issues regarding health and wellbeing in Hillingdon and to ensure that emerging issues were brought to the Board in a timely way to enable discussion amongst partners on future actions. The Board also commented that it would like to seek assurance that actions undertaken were maximising impact and offered best value.

The Board also recognised that the development of the STP at local and North West London level had brought partners together well to focus on common challenges within health and care systems and that it was important to ensure that the delivery of these plans was effective. The STP sets out the vision for the "system change" required and, alongside the overarching Joint Health and Wellbeing Strategy, provides the framework for partnership working and managing performance in the health and care economy through the Board.

The ambition, therefore, is to work towards having one overall Health and Wellbeing Strategy for Hillingdon and one performance report to the Board on progress. At present, however, different aspects of reporting are being dictated by requirements of NHS England and each can require Board approval and oversight. In addition, the programme and performance arrangements for the STP at North West London level are still unclear. There is also an issue with the level of granularity required for different strategies and plans. It is challenging, therefore, at this stage to amalgamate strategies and reporting into one single report. This should become easier over time, especially if NHSE were prepared to relax or join up its reporting requirements, such as for STP and BCF.

Meanwhile the key components set out below are being developed alongside each other to ensure that they are mutually reinforcing and consistent.

The key components are:

Joint Strategic Needs Assessment *	Health needs assessment of the Hillingdon population, identifying priorities for the JHWB Strategy and commissioning plans.
JHWB Strategy	Overarching strategy for meeting the health and wellbeing needs of the population.
Northwest London STP *	STP covering for 8 boroughs within footprint, setting out system changes required to fill the health and wellbeing, the care and quality and the finance and efficiency gaps identified.
Hillingdon STP *	Local plan setting out the ten local priority areas
Better Care Fund Plan *	Detailed plans and pooled fund to develop the current focus on older people (65+) into a further 2 year plan towards integration of services and as part of the STP.
CAMHS local transformation plan *	Transformation proposals to re-commission across pathway and away from the traditional four tiers, and as part of the STP.
Accountable Care Partnership in Hillingdon *	Proposals to deliver Hillingdon health and care systems through joint alliance under outcomes based capitated contract. Again a deliverable under the STP.

The areas marked with an asterisk* have separate papers on the Board's agenda for its meeting on 8 December 2016.

Developing a new Joint Health and Wellbeing Strategy

Hillingdon's current Joint Health and Wellbeing Strategy was agreed by the Board in December 2014 and regular updates were requested from partners setting out progress in delivery.

Four broad priority areas were identified through the Joint Strategic Needs Assessment and a more detailed delivery plan and a scorecard of performance indicators was agreed to monitor progress against the Strategy. These are:

- Improving Health and Wellbeing and reducing inequalities
- Prevention and early intervention
- Developing integrated, high quality social care and health services within the community or at home
- A positive experience of care

The now established detailed updates against tasks, together with the outcome scorecard are attached at Appendix A.

The paper to the Board on the Joint Strategic Needs Assessment starts the next planning cycle to inform the priorities for the JHWB strategy. Also on the agenda are papers providing further consideration of the local and North West London STP plans. There remains considerable uncertainty over access to new funding and sign off of potential investment. There will continue, therefore, to be a need to update any plans as these develop further.

In the short term and for the Board's next meeting, it is proposed that the STP delivery plan be developed to incorporate priorities identified through the JSNA, and in the existing JHWB Strategy together with the local STP priorities.

Proposed Governance

The Board has a statutory duty to coordinate and oversee development of joint plans and strategies. It does not, however, have powers to direct partners to act or to commit investment. Each partner has its own governing body or decision making procedures. The Board has, however, been able to bring together views and develop plans collectively such as with the local STP and before that in developing the Better Care Fund, it is felt this presents a strong foundation on which to move forward.

The Hillingdon Transformation Board has been looking at how best to organise the various partnership groups that exist already or are thought needed to take forward the delivery areas of the STP. This work is in draft and will go to the next Transformation Board early in January. Further discussion will be required to ensure the structure is able to provide the project and performance management of the Joint Health and Wellbeing Strategy, input to the NWL STP and delivery of the local STP. In other words that the "form" proposed follows the "functions" agreed in the plans.

The structure has the Transformation Board reporting to the HWB, whilst recognising that final decisions are subject to agreement by partners own sovereign Boards. Beneath this are a

number of project groups and boards to cover the detail of transformation plans. As before, some of this reflects the reporting requirements to NHSE at the moment but there is scope perhaps in developing our ambitions for one overall strategy to streamline the supporting groups or at least to set these up on more of a task and finish basis.

One area for further exploration and discussion to ensure that need for consultation and engagement with residents and service users is fully included in the detail of deliver plans.

Further proposals around governance will be included in advice to the Board's next meeting on this basis and in light of developments with STP.

Financial Implications

There are no financial costs arising from the recommendations in the report.

4. EFFECT ON RESIDENTS, SERVICE USERS & COMMUNITIES

What will be the effect of the recommendation?

Consultation Carried Out or Required

None at this stage.

Policy Overview Committee comments

None at this stage.

5. CORPORATE IMPLICATIONS

Hillingdon Council Corporate Finance comments

Corporate Finance has reviewed the report and concurs with the financial implications set out above.

Hillingdon Council Legal comments

All necessary legal implications are contained in the body of the report.

6. BACKGROUND PAPERS

NIL.